SOCIAL SERVICES AND COMMUNITY DEVELOPMENT
COMMITTEE AGENDA
March 20, 2012
11:00 A.M., Council Chambers

Members:
Myers – Chair
Henson – Vice Chair
Kay
Ford
Lawless
Stinnett
McChord
Ellinger
Lane
Crosbie

1. Approval of Minutes and Motions (2)
2. FY13 Social Services Partner Agency Funding Update (9)
   - Beth Mills, Commissioner of Social Services
   - Craig Bencz
3. Items in Committee (21)

Social Services and Community Development Committee

February 14, 2012

11:00 A.M., Council Chambers

Minutes & Motions

Members of the Social Services and Community Development Standing Committee in attendance were Chair George Myers, Councilmember Chuck Ellinger, Councilmember Steve Kay Councilmember Diane Lawless, Councilmember Jay McChord, Councilmember Kevin Stinnett, and Councilmember K.C. Crosbie. Members absent were Vice Chair Peggy Henson, Councilmember Ed Lane, and Councilmember Chris Ford.

Approval of Minutes & Motions (2)

A motion by Steve Kay to Approve Minutes, seconded by Kevin Stinnet, the motion passed without dissent.

Councilmember Julian Beard was recognized as a voting member for the purposes of having a quorum.

Update on the Recovery of Social Services (7)

*Beth Mills, Commissioner of Social Services

Commissioner (Com.) Beth Mills introduced the Directors of the divisions and programs under the Department of Social Services (DSS) adding that all of them have a Masters degree. Com. Mills said that there are other functions that will not be included in the presentation in the interest of time including the Multicultural Affairs coordinator, the Partners for Youth program, a large contract with the Domestic Violence Prevention Board and the CASA program. They have approximately 400 staff across four divisions.

Com. Mills discussed funding for DSS. In Fiscal Year (FY) 2012 DSS received two percent of the entire Lexington Fayette Urban County (LFUCG) budget. LFUCG's partner agencies (not limited to DSS partner agencies) currently receive three times that amount of funding. In the last five years, even when revenues increased, the budget for DSS was reduced. DSS currently has the fewest full-time employees that it has had in 12 years while service needs are at an all time high.

The DSS FY 2012 budget was $6.78 million but DSS has leveraged $1.35 million in grant money as well. Grant funding has decreased as well; there was $3.3 million in FY 2010. Com. Mills said that DSS does not have as many staff to write grants as in the past.

*Kristina Stambaugh, Aging Services & Disability Support Administrator

Ms. Stambaugh described some of the activities that are being planned for the Senior Citizens' Center including a speed dating event in April and ballroom dance lessons. Another goal is to open up the center for activities one evening a week beginning in March. The Senior Services Commission is an active group that is collecting data to ensure Lexington stays an active community for the aging population. The Elders Crafters program has about 55 members that gather daily to do crafts and philanthropic services. The Senior Internship Program won an award for the Enterprise Cities Award which included a $1,000 reward; the program will be entering its 29th year. The Commission for Citizens with Disabilities is another group that is supported by Aging Services and & Disability Support ;they have a big event coming up on April 26th and it will focus on employment this year.

Fayette County has more than 45,000 seniors that are 60 years or older. According to 2010 Census Data, eight percent live alone; Ms. Stambaugh said this is the most vulnerable population.

The Senior Citizen Center is currently accepting new applicants. In 36 days they received applications from 81 seniors. One of the big challenges that they currently face is having only 4 staff members (there is a fifth position but that individual retired a week prior to the presentation) for 200 seniors that come to the center daily. Another challenge they are faced with is turning people away as many of their classes and facilities are at capacity. The cafeteria holds 84 people per the Fire Marshall; on Tuesdays and Thursdays there are 84 seniors in the cafeteria. Other challenges include intensive case management which requires a lot of time. The current facility is outdated and in disrepair.

*Connie Godfrey, Acting Director of Adult & Tenant Services

Ms. Godfrey said Adult and Tenant Services provides counseling and advice on rights and responsibilities for tenants and landlords of Fayette County. They also provide financial assistance for mortgages, rents, utilities, indigent burials, as well as landfill and sewer programs. They also provide sidewalk repairs and tree removals. Ms. Godfrey described a new program being offered in collaboration with Home Depot which will provide hot water heaters to individuals within a certain income bracket.

Ms. Godfrey described the Representative Payee Program which started in December and is currently providing 13 individuals with intensive case management. They will be adding five more participants in March or April.

Ms. Godfrey discussed the EFA program and said there is a lack of funding for that program.

Ms. Godfrey discussed the Newtown Pike Extension program which will run a road to the middle of downtown but will displace citizens in the process. This is an area with a history of poverty and Ms. Godfrey's staff has been providing services in this area.

Ms. Godfrey said that the current challenges for her division include a need for staff to accommodate all of their services. She noted that there was an error on the PowerPoint presentation; where it says that 55 families were provided with rent assistance in 2011, it should read more than 250 families.

*Joanna Rodes, Director of Family Services

Ms. Rodes is the Director of the Family Care Center. This program was started in 1989. Ms. Rodes said that the services have changed since then but the mission has not. The mission read: "Self Sufficient parents, strong families and successful children." The services provided at the Family Care Center include parent education, case management, early child care and HANDS which is a program for first time parents.

The parent education program is an on-site high school and GED program for teen mothers. It is operated in partnership with the Fayette County Public Schools (FCPS) which provides teachers for the program. Case management is primarily supported through federal grant monies. The child care program supports the parent education program and is provided for preschool age children. They operate from 6:30 am to 5:00 pm.

Ms. Rodes said that one of the assets of this program is addressing a high risk population for dropping out of school. She said their greatest asset is a dedicated staff. Presently they have 48 staff members; 17 have been there for more than 15 years. 11 have been there for more than 20 years and four have been there since the doors opened.

There is a lot of community collaboration in the center including with FCPS and the Department for Child Protection Services.

Ms. Rodes stated that the successes are demonstrated in the students that graduate from the program. They have graduated 724 teen parents since 1990. HANDS is a statewide program that tracks outcomes and there are a huge number of successes from this program as well. Case management has been very successful with compliance rates around 75 percent compared to a state average that lies around 50 percent.

Ms. Rodes said that challenges include decreases in staffing that deliver services. She added that the first positions that get cut are support staff which are key to ensure programs operate efficiently. Transportation has been an issue. They provide transportation to all students but have not been able to fill the bus driver positions. Staffing decreases have also decreased the programs visibility in the community

Ms. Rodes described the road forward which includes performance improvement, tightening up money management, better networking and marketing and also reestablishing a volunteer board for the center. The volunteer board was dissolved in 2008 or 2009 and brought an enormous amount of resources to the center.

*Stephanie Hong, Director of Youth Services

Ms. Hong described three major programs including the Day Treatment Program. This program is not under the school system and each participant receives individual counseling along with group counseling. They also focus on academics and bring in mentors from UK.

Last year the Day Treatment program had more than 110 middle and high school students. Of these participants 29 completed the program successfully. The goal is to address the clients' academic and behavioral issues and get these students back to their 'home school.' They have had 12 clients graduate from high school.

Another program under this division is Probation Services. On average they have 109 cases per month. There are 7 probation officers. Of those cases 26 were phase 1 which are less severe while 83 cases were phase 2. Phase 2 requires weekly meetings. They do onsite drug screens and did 1,402 drug screens in 2011. Probation Services monitored 196 youth on home detention and 102 that were ordered for curfew checks. Probation Services also runs the Suspension Alternative Program which provides a web-based curriculum to allow students to keep up with academic work and participate in community service projects. Last year participants completed 166.5 hours of community service.

In 2011 the Summer Youth Employment program hired 152 youth for 6 weeks of work, 20 hours a week. This program includes orientation, a job fair, and workshops.

Prevention and Intervention programs reached 136 youth age five to 18. The Gainesway Community Center provides homework help, workshops, summer and spring break camps, enrichment programs, karate, and community service opportunities.

The Common House project is the only outpatient substance abuse program in Lexington.

The strengths of these programs include caring and dedicated staff that make safety a top priority. They use a proactive approach to crisis management and deliver services for prevention.

The current challenges include transportation. If a bus driver calls in sick it takes multiple staff persons to cover their work. For the last three years they have not had a program manager which is responsible for collaborating with the state Department of Juvenile Justice.

Com. Mills said DSS is managing but discussed how thin they are. She said that if there are additional budget cuts they will no longer be able to take away pieces here and there. Another budget cut will require eliminating services and closing down a program.

Com. Mills stated that investing in professional training is essential.

CM Lawless asked about the grant funds decreasing from 3.3 million in FY10 and asked Com. Mills to talk about how the economy has decreased capacity for grant writing. Com. Mills said the issue is having the people to write grants along with the nature of federal government. Adult Services had a federal housing grant to help people who lost their jobs pay their utilities. As a result, LFUCG decreased its own emergency financial assistance funds so once that grant goes away it will result in less net dollars. Com. Mills said that it takes 40 to 60 work hours to write a grant. CM Lawless said it concerns her that there is not someone to write the grants even if there are less federal dollars available. She added that she does not think this is unique to DSS.

CM McChord said the demographics show that Lexington has an aging population and asked how Lexington takes a smaller federal pot and a growing population that needs services to meet the community's needs. CM McChord said he keeps coming back to the conversations from a year ago and that it baffles him that there are organizations in the community that say there is no need to pursue new money while claiming they are pursuing all the grants that are available. He said he is hearing that there are not enough resources and he understands that issue but he does not understand the territorialism. CM McChord said he will commit the last ten-months of his term to doing everything he can do to break those walls down and get some more money.

CM Stinnett asked about the budget and how it has decreased. He asked what the Commissioner's budget includes noting that it has stayed steady since around 2008. Com. Mills listed the services that are included in that line item: Senior Citizens, Partner for Youth, Domestic Violence Prevention, and Multicultural Services. CM Stinnett asked Com. Mills if she could email a list of the services and costs that are rolled into the Commissioner's budget.

CM Stinnett asked if the Family Services line item includes the Day Treatment Center and where the $1 million that has been taken out of the budget between FY 2009 and 2012 came from. Com. Mills said that Day Treatment was under the Youth Services line item, that the Mayor's Training Center was closed and in 2009 LFUCG closed its health clinic and rolled it over to the UK Clinic

CM Stinnett asked if Council wants to add money back to the DSS budge,t where it should be focused to get the most impact. Com. Mills said that frontline staff is the most critical need. She added that bus drivers and parent educators also add a lot of value in allowing DSS to expand capacity.

CM Stinnett said the Senior Citizens' Center is something that this community really needs as the biggest part of the population is aging and going to need those services in the next 10 years.

CM Beard asked Com. Mills about the needs and requirements of the Senior Citizens' Center and asked her for her thoughts about satellite centers rather than having just one location. Com. Mills asked Ms. Stambaugh to answer this question while noting that she thinks the loss of the Senior Daycare Center is an issue. Ms. Stambaugh thinks that the way forward is to pull together a group like the one that worked on Rupp Arena. Ms. Stambaugh said that she knows the center they have now is not enough and they may need pockets of centers throughout the city.

(CM Crosbie and CM Lawless left at 12:15)

CM Myers asked about the retirements at the Senior Citizens' Center and if there would be a hold placed on hiring replacement. Commissioner Mills said that Human Resources understands their need and works quickly to get replacements hired.

CM Myers said that there have been ongoing discussions for several years with FCPS regarding transportation at the Day Treatment Center and the Family Care Center. The state can reimburse FCPS around 80% of the cost of transporting students to and from the aforementioned programs; however, the state cannot legally reimburse the city for doing that. CM Myers said that it is critical to work with FCPS and the new superintendent and to get them to understand this responsibility and the need for them to take it on. He said LFUCG would be willing to pay the other 20%. Com. Mills said they are currently working on that and that the current issue is the timing of routes. Com. Mills added that FCPS started paying for meals as of this past year.

CM Myers said that it seems there are two programs that if you increase census, you increase revenue. He asked Com. Mills if she could put numbers together to demonstrate how much revenue will increase when you increase staff at different increments and show where it becomes budget neutral.

CM Myers said the community still has many needs and the pie is not getting larger, it is continuing to shrink. He thinks the conversation needs to be revisited to discuss new ways to bring new dollars to the table.

CM Myers asked if there are any other programs beside the Day Treatment and Family Care Center that increase revenue if census is increased. He asked about the Suspension Alternative Program and if it saves money by preventing future incarcerations. Ms. Hong said it is a prevention program that saves revenue; it is federally funded.

CM Myers asked Com. Mills about not having enough staff to work with grant writers. He asked if she could get with the Director to see if there is a way to bring something forward during the budget process. Com. Mills said it would be nice to have someone that is assigned to work grants for DSS.

CM Myers expressed his support for investing in staff through professional development. He asked Com. Mills if she could put together a plan detailing the DSS needs for professional development

CM Myers said that if Lexington is going to do Rupp Arena that the Senior Citizen Center needs to be tied with it. He said whenever people talk about Rupp Arena they need to talk about the need for a Senior Citizens' Center as well.

Items in Committee (36)

CM Meyers said that the presentation on Section 108 is not currently ready for Committee and he will try to get it on the agenda for the March meeting.

A motion by Kevin Stinnett to Adjourn at 12:28, seconded by Jay McChord, the motion passed without dissent.

FY13 Social Services Partner Agency Funding Update

Social Services & Community Development Committee

March 20, 2012

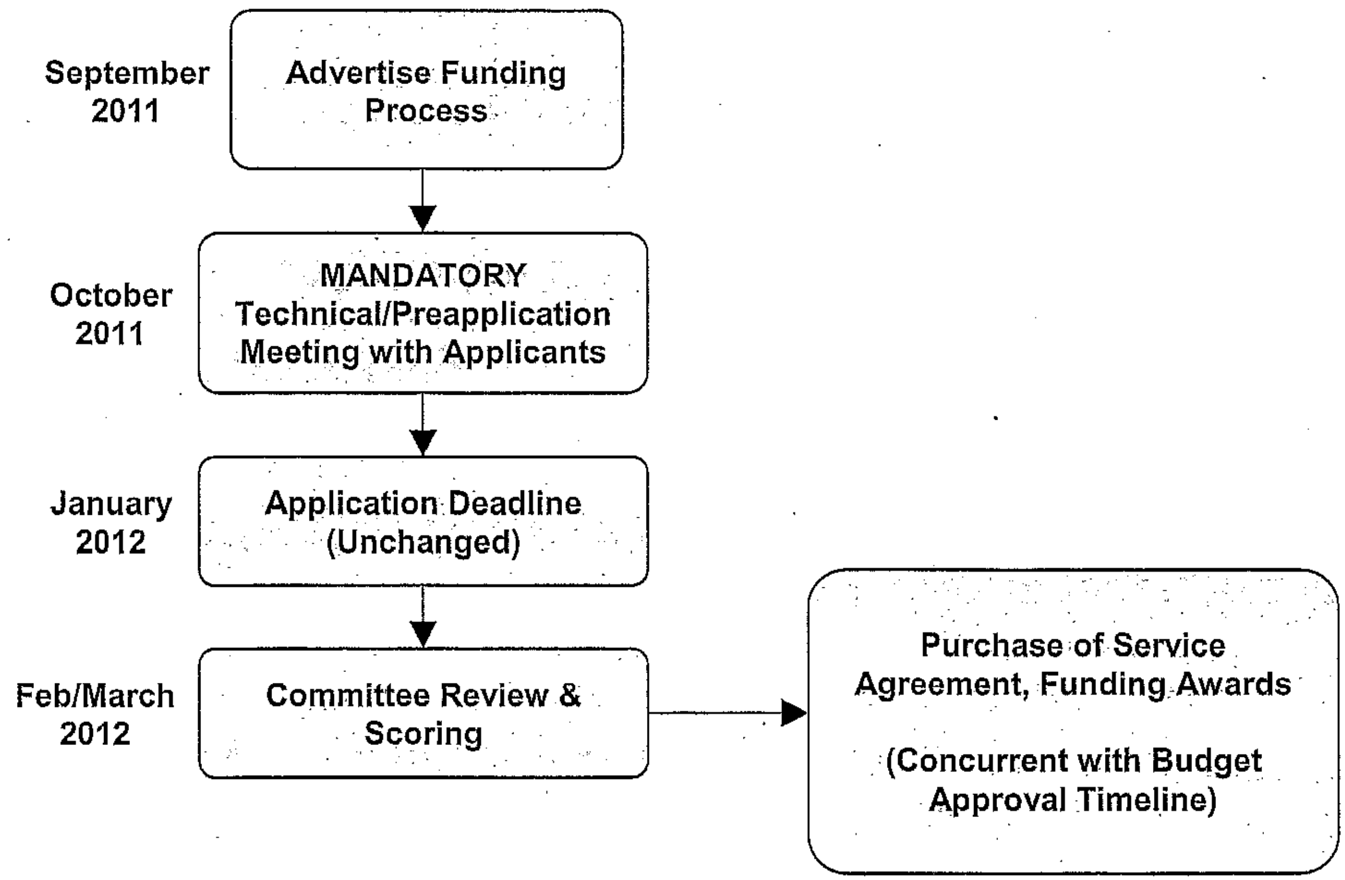
Objectives

- Review Process Timeline
- Summary of Applications
- Application Scoring
- Next Steps
- Continuous Process Improvement

Process To-Date

- April 2011 – Social Services & Community Development Committee ("Committee") began process improvement discussion with UWBG
- May 2011 – Process Improvement Presentation for Social Services Partner Agency Funding
- August 2011 – Presentation of Proposed Application & Scoring Rubric
- September 2011 – Committee approval of final application and scoring rubric
- September/October 2011 – FY13 Funding Advertised
- October 19, 2011 – Mandatory Preapplication Meeting
- January 18, 2012 – Application Deadline

FY13 Application Process – Social Services

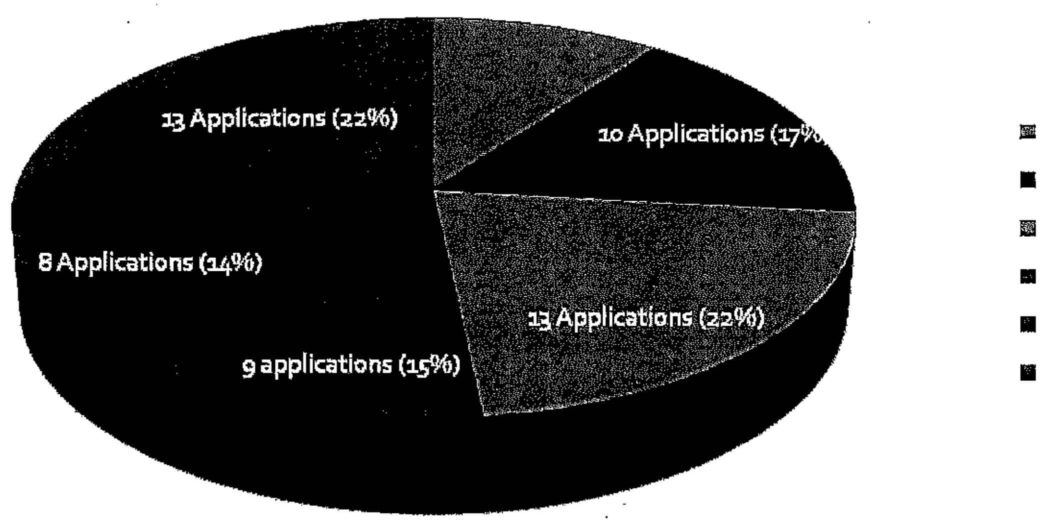


Applications at a Glance

- 41 applications from 26 agencies
  - 13 existing Partner Agencies, 13 potential Partner Agencies
- $3.23 million in funding requests
- Wide diversity of agency types, responding to each funding priority:
  - Services for Sr. Citizens
  - Mental Health & Substance Abuse Services
  - Positive Youth Development
  - Violence Prevention
  - Public Health
  - Basic Human Needs

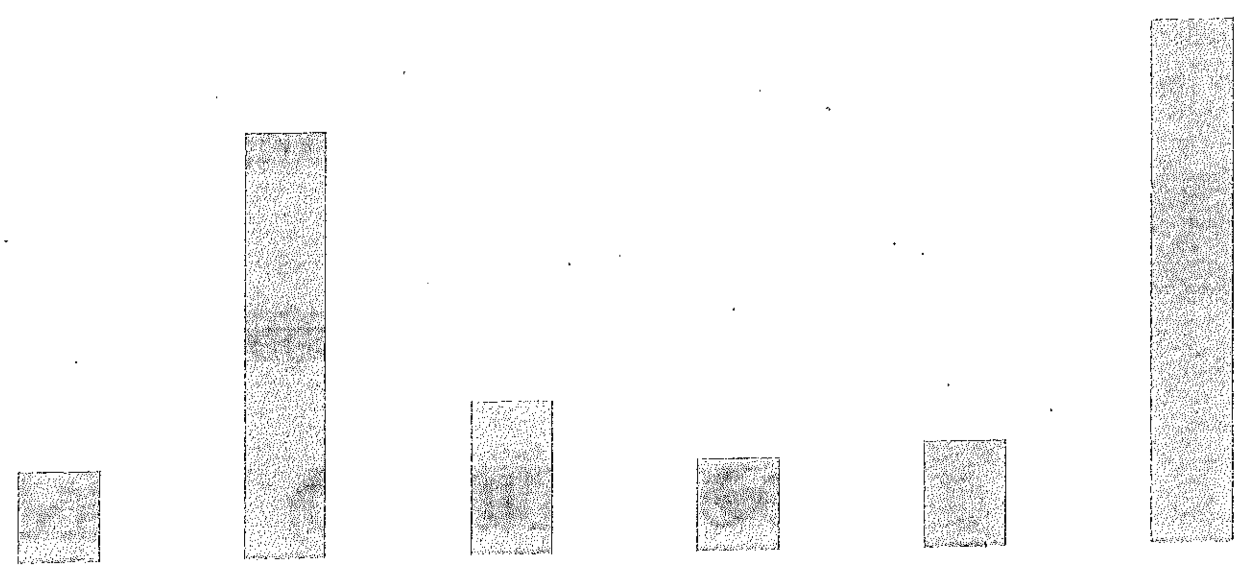
Applications at a Glance

- Total = 60 due to applications responsive to more than one priority



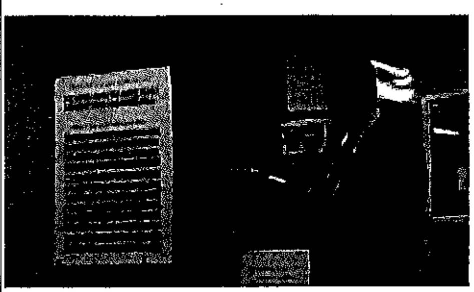
Need Category	Applications	Funding Request*
Services for Senior Citizens	6	$208,857
Mental health & substance abuse services	10	$987,196
Positive youth development	13	$355,221
Violence prevention	9	$212,185
Public health	8	$244,142
Basic human needs	14	$1,221,724
	60	$3,229,325

* Funding requests for multiple categories are divided evenly among all requested categories



Scoring Committees

- Six committees with 4-5 reviewers on each committee
- Each committee reviewed 6-7 applications
- Non Conflict of Interest Statement
- Objective scoring sheets
- Oral presentations by applicants after preliminary scoring



Final Application Ranking
Total Points

SCORE	Applicant	Funding Request	Category
96.17	Chrysalis House	$122,000	Mental health and substance abuse services
93.33	Hope Center - Recovery Program for Men	$115,000	Mental health and substance abuse services
92.67	Salvation Army - Emergency Homeless Shelter & Transitional Living Program	$250,000	Basic human needs
92.33	Hope Center - Women's Health Clinic	$82,380	Public health
92.33	Mission Lexington	$29,366	Public health
91.80	Hope Center - Detention Center	$276,000	Mental health and substance abuse services
89.25	MASH - Transitional Housing Program	$34,100	Positive youth development; Basic human needs
88.75	MASH - Drop Inn Emergency Shelter	$108,100	Positive youth development; Basic human needs
88.67	Bluegrass Domestic Violence Program	$75,000	Violence prevention
88.67	Salvation Army - Boys & Girls Club of the Bluegrass	$14,000	Positive youth development
88.60	YMCA - LIVESTRONG at the YMCA	$20,000	Public health
88.00	Hope Center - Emergency Shelter	$450,000	Basic human needs
87.00	Nursing Home Ombudsman	$45,000	Services for Senior Citizens
86.75	Community Action Council	$197,300	Basic human needs
86.00	Hope Center - Recovery Program for Women	$240,000	Mental health and substance abuse services
86.00	The Nest - Crisis Case Management Program	$50,000	Basic human needs
85.90	Hope Center - Mobile Outreach Program	$40,000	Basic human needs
85.33	Hope Center - Child Development	$120,000	Positive youth development
85.25	Carnegie Center	$21,000	Positive youth development
84.90	Hope Center - Hispanic Services and Recovery	$32,110	Mental health and substance abuse services
84.50	The Nest - Child Care Program	$50,000	Basic human needs
84.50	Kentucky Refugee Ministries	$48,490	Services for Senior Citizens; Mental health and substance abuse services; Violence prevention; Public health, Basic human needs
84.33	Bluegrass Community Action Partnership	$30,000	Services for Senior Citizens
84.00	Moveable Feast	$38,000	Public health; Basic human needs
83.83	Urban League of Lexington	$97,500	Positive youth development; Violence prevention

Final Application Ranking Total Points

83.67	Hope Center - Mental Health Program	$60,000	Mental health and substance abuse services
83.10	Sunflower Kids	$28,314	Violence prevention
82.90	Bluegrass Rape Crisis	$62,440	Mental health and substance abuse services
82.13	Bluegrass Technology Center	$49,740	Services for Senior Citizens; Mental health and substance abuse services; Positive youth development; Public health; Basic human needs
81.70	Prevent Child Abuse Kentucky - Learning and Practice Institutes	$15,913	Positive youth development; Violence prevention
80.88	Baby Health	$25,000	Public health
80.33	Hope Center - Employment Program	$60,000	Mental health and substance abuse services
80.17	Kentucky Pink Connection	$48,750	Public health
79.50	The Nest - Counseling and Community Services	$20,000	Positive youth development
79.00	Prevent Child Abuse Kentucky - Kids Are Worth It! Conference	$5,600	Positive youth development; Violence prevention
78.75	YMCA - Nation of Nations YMCA Ambassador Project	$18,000	Positive youth development; Violence prevention
77.17	Faith In Action	$16,222	Services for Senior Citizens; Basic human needs
77.00	CHES -- Juvenile Restorative Justice	$30,000	Positive youth development; Violence prevention
69.88	Imani Family Life Center, Inc.	$47,000	Positive youth development; Violence prevention; Basic human needs
67.10	Lexington Home Ownership Commission, Inc.	$106,100	Services for Senior Citizens
58.00	Bluegrass Council of the Blind	$50,900	Basic human needs
	TOTAL	**$3,229,325**	

Next Steps

- Funding decisions
- Fine tune quarterly reporting
- Partner agency liaisons
- Consider quarterly partner agency communication meetings

FY14 Process Improvement

- Online survey to review committee members & all applicant agencies (April/May)
- Discussion group to improve application and scoring instrument (July/August)
- Present proposed changes to Committee (August/September)
- Begin Needs Assessment and refine Funding Priorities
  - Project starts Fall Semester 2012 (August)
  - Final implementation by FY15

Social Services Committee Referrals
3.20.2012

Item	Referred By	Date Referred
Community Development Block Grant and its Consolidated Plan	Myers	5.25.2011
Vice Mayor appoints a task force to look at the need for a new senior citizen's center	Finance and Social Services' Link Committee	8.16.2011
Discussion on creating a policy recommendation to the full Council around how we fund Partner Agencies specifically with respect to those who want to give raises to their employees	Myers	9.27.2011
Consider the Section 108 loan program and have further follow-up at this Committee about that opportunity	Ford	11.29.2011